Before building the East Campus, Graham explained, MA was in a financially stable position. MA had projected it would have a total of 1,418 students for both campuses; the current count is 1,111. The projected extra 300 students would have represented nearly \$2.6 million annually in additional funding. MA, he continued, has a \$28.4 million balloon payment due in May 2026 and had intended to refinance based on increased enrollment numbers. The board's short-term objective is to use the annual contributions to give the school another year to flourish and refinance its bonds after August 2024.

The board members spoke about why they chose MA, citing things such as the curriculum, character program, uniform policy, parental involvement, class size, and mission. Others spoke of coming from other schools, districts, or states that had had negative experiences or concerns. Principal David Kennington said that MA aims to provide personalized, individualized education to every student through a classical education. The challenge, he said, is to build on MA's 26-year history of excellence, which would be a steep climb financially.

Jake Dicus, manager of development and Mission Engagement, presented details of the Lynx Fund annual fundraising campaign. The goal for 2023 is to raise \$500,000. While that might seem daunting, he said, with 1,100 kids from 739 households, the math comes to \$675 per household. This can be paid on a one-time or monthly basis. If a family could not afford that, they could donate a lower amount, he said. He also noted an opportunity to become a "Lynx Legacy" donor by contributing \$1,996 to honor the year in which MA was founded. MA will post a plaque on each campus naming Lynx Legacy donors unless they wished to remain anonymous. Dicus said another way to raise the \$675 would be to leverage an employer match program or to challenge family members, friends,

or businesses to contribute. Donations are tax-deductible. The funds, he said, would be used for staff compensation, school safety, curriculum, athletics, and operations. The benefits would be financial stability, teacher retention, competitive staff pay, an updated curriculum, and the ability to refinance the bonds in 2024. Dicus noted that the website now has a DONATE button at the top of the main page in the right-hand corner.

Graham challenged the board to donate at the Lynx Legacy level, wrote a check for \$1,996, and passed around a basket to collect checks from other board members.

CFO resignation

At the Dec. 8 meeting, the board started by adding "to discuss personnel matters and legal questions regarding the CFO and acting COO" to its executive session citation.

Early in the meeting, CFO Marc Brocklehurst was recognized for going above and beyond every month, including covering for former COO Merlin Holmes, who resigned. The board thanked Brocklehurst for serving the MA community.

Later, after returning from a lengthy executive session with multiple topics, the board announced they had received Brocklehurst's letter of resignation effective Jan. 6, 2023. Graham said Brocklehurst had been stalwart in navigating MA's financial challenges and expressed the board's gratitude and wishes for success in the private sector. The board moved and unanimously approved a motion to accept the resignation and to have its hiring subcommittee commence talks with the newly named interim COO to determine the best steps forward.

Introduction of interim COO

At MA's Dec. 1 special meeting, Graham noted that the board had hired an interim COO, Kim McClelland, as an independent contractor for MA for the remainder of the school year. McClelland is a native of Colorado and got a bachelor's degree in Social Science at the University of North-

ern Colorado with an emphasis on elementary education. She got her master's in education and leadership from Jones International University and has worked as a teacher and principal. She has 25 years of experience,



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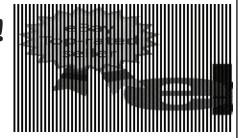


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